

## Introduction to Problem Solving

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Do you solve a problem only to have it occur again (and again and again)? Is your business good at generating ideas but not building on them? Or are the ideas just not flowing?

Everybody thinks that their problem is unique. We agree. Although problems sometimes look similar, there are differences in each case that can affect the most efficient way to tackle the situation. We have 20 years' experience of problem-solving in an industrial context and have shown over the years that some simple techniques can give dramatic results.

These techniques can be applied equally well to any type of problem or decision, covering technical problems, organisational problems, idea generation and idea management.

We pull these together into a "toolbox" we call *FaST* (Focused and Systematic Thinking). *FaST* gives us a systematic framework in approaching problems and decision-making. This allows us to plan the best route from problem to solved problem, or from options to implemented decision, and select the most appropriate tools and technique for each step of the way.

We are offering a one-day Introduction to Creative Problem Solving Seminar to give participants a taster of how these tools can help them.

Participants will also be given the opportunity to discuss their own issues, either with the group or, if preferred, privately with the facilitator.

**Seminar Location:** Double Tree by Hilton, Aberdeen City Centre

**Beach Boulevard** 

Aberdeen AB24 5EF

**Seminar Dates and** 

Times:

15th March 2016 - 8:30 - 17:00

Cost: £200 plus VAT (includes coffee/tea in morning and afternoon and

lunch)

**Booking** Through Eventbrite

For more information, see our web page or contact Billy Grierson (billy@perthinnovation.com)



## Focused and Systematic Thinking (FaST) Tools

The table below gives the planned list of the tools covered, but this can change depending upon the needs of the specific participants.

Tool	Description
Objective Tree	What is your objective? If there are 8 people, we will probably get 12 different answers to this question. The Objective Tree tool looks at how these different objectives relate to each other and allows us to decide which are in the scope of the current exercise.
Problem Space	What do you know about the situation? This is not always simple to answer. The Problem Space tool leads us through a series of questions designed to tease out what we know and what we need to find out.
Brainwriting	This is a well-known but often abused idea generation technique. We will look at when it is useful and how to get the best results.
Simple Matrix	How do we decide which ideas put further effort into? Simple Matrix gives us a way to quickly classify a large number of ideas so that a smaller group can be selected for further study.
3 Hats	How do we turn an idea into a potential solution to our problem? The 3 Hats technique allows us to work on an idea and modify it to remove any negatives without losing the benefits.
Concept Memo	How do we convince other people that our final concept is worth implementing? RWW is a simple technique for recording the final concept in such a way that the most important questions are answered.

## **Problem Solving**

In deciding the best way to tackle a particular problem we use a framework which we call SPEED.

- Study: Why do we want to solve the problem? What objective do we have? What benefits will we gain from solving the problem? Do we fully understand the background and details of the problem?
- ♣ Possibilities: How could we solve the problem?
- Extract: Which ideas can we use? Can we group the ideas? Which ideas should we try first?
- ♣ Enhance: What benefits does the idea deliver? What difficulties? Can we modify the idea to remove the difficulties but still deliver the benefits?
- Do: What actions must be put in place to ensure that something happens?

The group will have the chance to get to know the methods and to try them out in a risk free environment. There will also be opportunities for participants to discuss specific problems that they are facing and how the tools can be used to tackle them.